

Table of Contents

CLAIMS AND DISPUTE RESOLUTION (CDR)

CDR-3909	<i>The Impact of Undetermined Construction Change Directives (CCDs) on Project Time, Cost, and Contractor Liquidity</i>	Maged Raouf Fayek; Khaled Aziza, EVP PSP
CDR-4730	<i>Communications Breakdown – The Disconnect Between Contract Administration and Project Controls Regarding Contract Notices</i>	Michael A. Mac Guinness, CEng
CDR-4757	<i>Empowering Construction Professionals to Perform Delay Analysis through AI-Powered Agents</i>	Dr. Vijayeta Malla; Teja Pulla, CCP CEP EVP PRMP PSP
CDR-4765	<i>Tunneling Productivity and Site Conditions in FIDIC Underground Contract (Emerald Book)</i>	Luís Otávio P. Rosa; Beatriz Vidigal Xavier da Silveira Rosa
CDR-4766	<i>Functional Concurrency – A Bridge Too FAR</i>	Nickolas Florez, CFCC
CDR-4768	<i>Learning Curve and Loss of Productivity in Construction</i>	Luís Otávio P. Rosa
CDR-4807	<i>Disruption Claims on Design Projects – A Framework</i>	Gaurav Vir Singh, CCP; Ahmed Adham, PEng; Ghazal Moshiri; Lisa Silander
CDR-4808	<i>Best Practice or Best Guess? An Evaluation of MCAA Factors</i>	Adam Troscinski; Shakil Karmali; Eric O'Brien
CDR-4812	<i>Two Applications of Linear Scheduling Techniques for Complex Delay and Causation</i>	Andrew Leavitt, PE; Timothy A. Hampson, PE CCP PSP; Michael Cleary, PE; Brian Celeste, PE CCP CFCC PSP
CDR-4815	<i>Evaluating the Cost of Acceleration on Construction Projects</i>	Saimir Bici, PSP; Michael P. Ryan, PE PSP
CDR-4827	<i>What Motivates Settlement of Construction Disputes, Claims and Litigation</i>	Greg Holness, PE Esq.
CDR-4828	<i>A Tale of Two (or More!) Methods: A Case Study Comparing Loss of Productivity Analyses</i>	John A. Armstrong, PSP; Matthew Marzilli, PSP
CDR-4829	<i>A Dynamic Approach to Extension of Time Claims: Integrating Contractual Entitlement with Forensic Delay Analysis</i>	Khaled M. Aziza, EVP PSP; Smita Yamgar, CCP PSP
CDR-4832	<i>Learning Curve and Loss of Productivity Claims in Construction</i>	Amar Majid; Dr. Tong Zhao, PE CCP CFCC PSP
CDR-4836	<i>Ten Construction Defect Cases and Lessons Learned for the Construction Industry</i>	Neil D. Opfer, CCP CEP PSP FAACE
CDR-4838	<i>Beyond the Analysis – How to Best Present a Construction Claim for Quick Resolution</i>	Andrew J. Palmer; Michelle McMillan, PEng
CDR-4844	<i>Redefining Comparable Work in Loss of Productivity Analyses</i>	Benjamin Winsor, PE; Aaron Radack
CDR-4854	<i>Blockchain's Potential Future in Construction Dispute Resolution</i>	Dr. Wael El Ghandour; Belkacem Foura; Ahmed Baageel; Abdullah Al Ghamdi
CDR-4872	<i>A Comparison of MIP 3.3 and 3.4 - Enhancements to MIP 3.3 For More Reliable Analysis</i>	John Jackson
CDR-4889	<i>Keeping Pace Without Tripping Over Yourself</i>	Dakus Gunn; Christopher J. Brasco; Matthew D. Baker
CDR-4898	<i>Reverse Measured Mile: An Iterative Multivariable Analysis for Productivity Loss Claims Without Unimpacted Periods in Construction Projects</i>	José Castillo Salas, PSP; Félix Soto, CFCC EVP PRMP PSP
CDR-4902	<i>A Primer for Extensions of Time Under NEC Contract</i>	Félix Soto, CFCC EVP PRMP PSP; Abel Sabogal
CDR-4903	<i>Shining a Light on the MCAA Loss of Productivity in the 21st Century</i>	Dr. Hatem Ibrahim, PE; Christopher M. Burke; Dakus Gunn
CDR-4920	<i>Forensic Schedule Acceleration Analysis Considerations</i>	Dr. Wael El Ghandour; Belkacem Foura
CDR-4936	<i>Owner Implied Obligations in Construction Contracts</i>	James G. Zack, Jr. CFCC FAACE Hon. Life
CDR-4945	<i>Delay Denied, Impact Approved: Surviving No Damages for Delay Clauses</i>	Garrett P. Johnson, PSP; James G. Zack, Jr. CFCC FAACE Hon. Life

CDR-4975	<i>Questions for the Job Team: How to Effectively Follow Up Windows Analysis Observations</i>	Greg M. Hall, PSP
CDR-4979	<i>Collaborative Master Schedule: Development, Monitoring, Analysis, and Reconciliation</i>	Eric Anthony, CFCC PSP
CDR-4990	<i>Using AI to Assist in the Evaluation of Claims</i>	Sami F. Kaissieh; Mark F. Nagata, PSP

COST AND SCHEDULE CONTROL (CSC)

CSC-4738	<i>Predictive Portfolio Cash Flow S-Curves Derived from AI Ensembles and Markov Chains</i>	Alan Mosca
CSC-4810	<i>Facilitating Schedule Impact Justifications Through Trust: Owner - Contractor Alignment with Federal Project Schedule Specifications</i>	Trevor J. Fluet, PSP; Autumn Hall
CSC-4886	<i>Seven Cardinal Rules for Successful Project Cost Control</i>	Ghaith Al-Hiyari, CCP

PROFESSIONAL DEVELOPMENT (DEV)

DEV-4863	<i>Talk, Track, Deliver: Communication as the Backbone of Construction Projects</i>	Kim Forbes, PSP; Ghaith Al-Hiyari, CCP; Rami Daniel, CCP; Duan van der Merwe; Lucia Vernon
DEV-4868	<i>Construction Scheduling is the Best Job in the World!</i>	Ronald M. Winter, PSP FAACE; Kevin Elvrum
DEV-4881	<i>An Integrative Trust Capital Model for Schedule and Cost Control</i>	Akinlolu (Akin) I. Oni, CCP
DEV-4932	<i>From Chaos to Clarity: Streamlining Project Controls Communication in High Stakes Projects</i>	Sudhakar R. Pulagam, PEng CCP EVP; Tracy Leung, PEng
DEV-4956	<i>Preparing for Generation Integration – Bridging the Gap to Generation App</i>	Cyrene L. Stolk, CCP

DATA SCIENCE AND ADVANCED ANALYTICS (DSAA)

DSAA-4773	<i>Generative AI, AI Agents, and Agentic AI: Transforming PMOs and Project Controls</i>	Dr. Prasad S. Kodukula; J. Gustavo Vinueza
DSAA-4793	<i>Advancing Project Controls Through Integrated Reporting – Part 1: Enhancing Construction Project Outcomes via Data Visualization and Structured Reporting</i>	Ahmed Montaser, EVP; Tom Nierodzick
DSAA-4821	<i>Building Smarter: Harnessing Artificial Intelligence for Construction Oversight</i>	Avi Schwartz; Eric Dembert; Bryan Kaplan; Jeff Johannsen
DSAA-4841	<i>Topographic Visualization Tools for Exploring and Presenting Monte Carlo Simulation Results</i>	Holly K. Parkis
DSAA-4843	<i>False Confidence - The Risk of AI Hallucinations</i>	Arth Patel; Vishwambhara Kumbharathi, CEP PSP
DSAA-4856	<i>From Business as Usual to AI Business Readiness: Why Project Controls Holds the Key</i>	Libby J. Goyco-de-Vera, PSP
DSAA-4875	<i>Beyond Metrics: Utilizing AI Agents for Construction Schedule Quality Analysis</i>	Matthew Jackson, PSP
DSAA-4931	<i>Controlling the Uncontrollable: How Data Management Shapes Project Success</i>	Sudhakar R. Pulagam, PEng CCP EVP; Eric Vyskocil
DSAA-4935	<i>AI-Enabled Project Controls Transformation in Construction</i>	Abdulrahman Kamal Mohammed
DSAA-4942	<i>AI-Driven Proposal Evaluation: Preventing Claims Through Efficient Analysis</i>	Alexandre Arnaldo Sonntag; Luiz Cláudio de Magalhães Mendonça Santos, EVP; Maria Eduarda Almeida
DSAA-5007	<i>Building a Bridge to AI: A Strategic Assessment Framework</i>	Kaylyn Mickelsen, PSP; Joseph Lozada; Stephanie L. Zerkel; Cheryl Nowak

ESTIMATING (EST)

EST-4728	<i>A Structured Approach to Scope-to-Cost Traceability in Estimating</i>	Abdulrahman Abdullah Bu Ali
EST-4732	<i>Beyond the Basis of Estimate: The Art of Preparing and Delivering “The Final Estimate Package”</i>	Hetali Doshi Joglekar; Douglas W. Leo, CCP CEP FAACE Hon. Life
EST-4736	<i>Estimating Data Warehouse</i>	Abdulmajeed S. Alosaimi, CEP; Sherif S. Hefny, CEP; Thabo C. Mongale
EST-4750	<i>Structured Pre-Bid Alignment Framework for Single-Source LSTK Procurement in Oil and Gas Mega-Projects</i>	Abdullah N. Alabdulkarim, CEP; Ibrahim N. Alquraishi; Mohammed S. Alghamdi; Husain Ali Al-Omani, CCP CEP DRMP EVP PSP
EST-4754	<i>Activity Production is the Thread that Holds Everything Together</i>	Anand Vatsav Gorthi, PE PSP
EST-4783	<i>Operational Estimating: Application of the Operative Result Methodology in Estimating</i>	Ruben M. Bazalar
EST-4785	<i>Development of Factored Cost Estimates for Biorefineries</i>	Dr. Mirela Tsagkari, CEP
EST-4818	<i>The Case for Adding a Risk Analysis Step to Your Estimating Process</i>	Nicole Johnson, CEP; Rachel A. Fleming
EST-4823	<i>Deconstructing Location Factors: An Estimating Framework for Megaprojects</i>	Chantalle Penalosa; Sandra Troke
EST-4824	<i>Ontology of Cost Databases from Project Actuals to Structure Rail Infrastructure Data for Intelligent Estimating</i>	Vishwambhara Kumbharathi, CEP PSP; Patrick Stears; Varun Shah
EST-4831	<i>Extending AACE Estimate Classification to the Micro Level: A Pressure Vessel-Focused Exploration</i>	Atiq Akbar Shaikh
EST-4834	<i>From Guesswork to Governance: A Structured Approach to Professional Service</i>	Dr. Ali Montaser, PEng CCP EVP PSP; Marc Anthony, PEng
EST-4840	<i>Parametric vs. ANN Estimation of Preconstruction Effort for Pavement Rehabilitation</i>	Dr. Nigel Blampied; Dr. Tariq Shehab; Dr. Elhami B. Nasr; Laxmi Sindhu Samudrala
EST-4859	<i>Lang Factor (Part 1): An Evidence Based Understanding and Use of a Controversial Tool for Estimating</i>	Christopher L. Kinney; John G. McConville, CCP; Roger Farish, PE
EST-4860	<i>Lang Factor (Part 2): A Framework for Supplementing Equipment Factored Estimates (EFE)</i>	Christopher L. Kinney; John G. McConville, CCP; Roger Farish, PE
EST-4879	<i>AACE Cost Estimation Guidelines Applied to the Development of a New Product for the Energy Market</i>	Giancarlo Magni; Francesco Pescatori; Marco Mandolini; Nour Cherif Benmaza; Giulio Marcello Lo Presti
EST-4897	<i>Smarter Estimates Start Here: Using QRA and Classification Strategies that Deliver Clarity and Control</i>	Shoshanna C. Fraizinger, CCP FAACE; Larry R. Dysert, CCP CEP DRMP FAACE Hon. Life
EST-4914	<i>Quantity-Based Metrics for Benchmarking Capital Projects</i>	Yuteck Chuong, PE CCP
EST-4919	<i>Escalation and Volatility in Project Cost Forecasting: Practical Strategies in an Unstable Market</i>	Jigar Thakkar; Matthew Grant, PE; Roger Farish, PE
EST-4949	<i>The Intersection of Model Based Systems Engineering (MBSE) and Cost Estimating</i>	Stephen Koellner; Daniel Larison
EST-4967	<i>Factored Estimating for Emerging Technologies: Leveraging Carbon Capture Industry Experience for Early-Stage Cost Estimation</i>	Jordan J. Beckel, CCP CEP
EST-4971	<i>Demystifying Estimate Accuracy: Misuse of AACE Recommended Practices in the Process Industry</i>	Martin R. Darley, CCP FAACE
EST-4988	<i>Using Installation Work Packages (IWPs) To Produce Detailed and Accurate Estimates</i>	Bryce J. Daniels, PSP
EST-4993	<i>AI-Aware Influences on Cost Estimate Maturity</i>	Vishwambhara Kumbharathi, CEP PSP; Saumil H. Maniar, PE

EST-4999	<i>Risk Tolerance, Not Risk Exposure: Why Contingency Estimates Rarely Reflect True Uncertainty</i>	Luke M. Wallace; Elijah S. Moretti
----------	---	------------------------------------

EARNED VALUE MANAGEMENT (EVM)

EVM-4772	<i>Leveraging Earned Value Management to Support Causation Analysis in Project Disruptions</i>	Dr. Hatem Ibrahim, PE; Khaled M. Aziza, EVP PSP; Suleiman Al Rai, PE PSP
EVM-4775	<i>Earned Time Management: A Stand-Alone Alternative to EVM for Schedule Management</i>	Dr. Prasad S. Kodukula
EVM-4799	<i>Don't Roll the Dice, Choose the Right Earned Value Technique (EVT) to Measure Project Success</i>	James D. Vervilos, CCP EVP PRMP PSP
EVM-4820	<i>Reviving Earned Value Management: From Illusion to Insight</i>	Jessica Edwards
EVM-4873	<i>Bridging EVM Quality Blindness: Integrating Risk Indicators for Better Performance Assessment</i>	Dr. Ashraf Salem, PEng; Reham Botros, PEng
EVM-4930	<i>The Key to Earned Value Management Success – The Control Account Manager</i>	Kyle Palmer, CCP EVP PRMP; Dan Melamed, CCP EVP FAACE
EVM-4984	<i>High Schedule Total Float May be an Ineffective Management Process</i>	Robert C. Loop, EVP PSP; Ramon J. Torres Guzman, PSP
EVM-4998	<i>Self-Assessment Maturity Model for Earned Value Management</i>	Dr. Sarmad Kiani, CCP EVP PSP; Ernesto Llorens, CCP

OWNER ISSUES (OWN)

OWN-4776	<i>Scalable Project Controls Framework for Owners: Quick Wins to Strengthen Cost, Schedule, and Risk Management</i>	Glauber Francisco Alves
OWN-4782	<i>On the Development of a Pharmaceuticals Owner's Cost Estimation Framework Using a Systems Approach</i>	Dr. Mirela Tsagkari, CEP
OWN-4814	<i>Railway Network Programs (Part 3 – Asset Management)</i>	Dr. Ali Montaser, PEng CCP EVP PSP; Marifran Mihura, PEng
OWN-4845	<i>From Assessment to Action: The Expected Beneficial Life Approach</i>	Robert Coslett; Justin Aird; Eric Dembert; Margaret Lucey
OWN-4877	<i>Business and Engineering Alignment for Capital Project Success</i>	Stephen L. Cabano, FAACE
OWN-4882	<i>Redefining Project Success: An Owner-Centric Value Realization Framework</i>	Akinlolu (Akin) I. Oni, CCP
OWN-4885	<i>Reducing the Costs of Conflicts in Design Documents in Theme Park Construction Projects</i>	Lan Zhang; Zhitao Fan; Yannan Chen
OWN-4921	<i>Lessons Learned from a Large Scale PMIS Implementation Across a 4,000-User Organization</i>	Francisco Cruz, PE CCP; Ernesto Toxqui, EVP; Daniel Posada
OWN-4965	<i>The Power of Project Controls: A Case Study of Third-Party Project Controls Services for Scheduling Delay and Forecast Advisory Services</i>	Owen Noritoshi Nakadai
OWN-4997	<i>Key Considerations for Implementing EVMS in Owner Organizations</i>	Dr. Sarmad Kiani, CCP EVP PSP; Ernesto Llorens, CCP

PROJECT MANAGEMENT (PM)

PM-4755	<i>Beyond Compliance: Independent Reviews for Better Project Delivery</i>	Alexander Bachowski, PE PSP; Blaine J. Guidry, PE
PM-4794	<i>Challenges in the Development of a Roadmap for a Mega-Scale Theme Park</i>	Lan Zhang; Yi Fang; Zhenyu Qiang; Haochen Zhang

PM-4803	<i>Bringing Predictability to Capital Projects: The Strategic Role of the Project Integrator</i>	Tino Sciortino; Anthony Martiniello
PM-4811	<i>Digital Transformation in Capital Projects Through a Fit-for-Purpose PPM Solution</i>	Camila Nathália Santos; João Victor Ferreira Carvalho; Luiz Cláudio de Magalhães Mendonça Santos, EVP
PM-4842	<i>Decision Intelligence: Causal Loop Diagrams in Capital Project Delivery</i>	H. Lance Stephenson, CCP FAACE Hon. Life; Dr. Stephen P. Warhoe, PE CCP CFCC FAACE Hon. Life
PM-4861	<i>Maturing Project Controls to Fit Your Organization</i>	Kimberly D. Kozak, PE PRMP
PM-4867	<i>The Ten Biggest Lies in Project Controls Told by PMs</i>	Christopher W. Carson, CEP DRMP PSP FAACE; Glen R. Palmer, CFCC PSP FAACE
PM-4934	<i>How to Manage Successful EPC Oil & Gas Projects with Competitive and Risk Management Strategies</i>	Arnaldo Maria Angelini, CCP; Apolostolos Chatzisyneon; Sean T. Regan, CCP CEP EVP PSP FAACE; Grigorios Anagnostopoulos, CCP
PM-4938	<i>Reducing Cost Associated with Absenteeism: Through Employee Motivation</i>	Dr. Tanya M. Williams, EVP
PM-4968	<i>Decision Intelligence for Project Leaders: When Data Isn't Enough</i>	Andre Luiz Siqueira Marques, EVP PSP

PLANNING AND SCHEDULING (PS)

PS-4729	<i>Achieving Schedule Recovery Through Effective use of Short and Medium Term Schedules</i>	Michael A. Mac Guinness, CEng
PS-4752	<i>From Clauses to Critical Paths: The Contract Manager's Role in Schedule Management and Delay Analysis</i>	Selvaraj Ramasamy, CCP
PS-4767	<i>Portfolio Scheduling: Do You Have All The Puzzles?</i>	John Holincheck; Sylvia M. Donado
PS-4839	<i>Bringing Common Sense to Canada's Scheduling Chaos</i>	Ashleigh Marshall, PSP; Duan van der Merwe; Anja Heim, EVP
PS-4849	<i>Converting MPP Files to P6 While Maintaining Schedule Integrity</i>	Aaron Fackler, PSP; Rachel Domingo, PSP
PS-4851	<i>Modeling Predictable Risks in Scheduling: A Hybrid Strategy for Weather Risk Events</i>	John A. Ficca, PSP; David A. Chigne Tataje, CCP CEP PSP
PS-4878	<i>Federal Planning Pitfalls: Practical Strategies for Developing a Defensible Baseline Schedule</i>	Alexander Bachowski, PE PSP; Nickolas Florez, CFCC
PS-4910	<i>RP 91R-16 Schedule Development as a Practical Guide to Improve Communication at the Construction Jobsite</i>	Ramon J. Torres Guzman, PSP; M. Tahir Khattak, PE
PS-4926	<i>From Instruction to Impact - Using Prospective TIA for Accurate Calculation of Overlapping Excusable Delays in Change-Driven Projects</i>	Abhishek Verma, PSP
PS-4940	<i>Standardized WBS and Schedules for Complementary Oil and Gas – Exploration and Production (E&P)</i>	Gustavo Rukuiza Czekay
PS-4944	<i>From Complexity to Clarity: A Practical Approach to Schedule Harmonization</i>	Carlo Beneduzzi Medalha; Ana Luiza de Oliveira Guimarães; Luiz Cláudio de Magalhães Mendonça Santos, EVP
PS-4959	<i>Integrating AI and Visual Analytics for Schedule Integrity: A Hybrid Approach to CPM Review</i>	Michael S. Pytlik, EVP PSP; Amir Hosein Fazel Bakhsheshi, PSP
PS-4972	<i>Integrating Visual Aids to Look-Ahead Schedules to Improve Communication</i>	Ronald M. Winter, PSP FAACE; Avraham (Avi) Frank, PSP; Ahmad Dardoon
PS-4992	<i>Detailed Scheduling Made Easy: Using Task Sequenced Leveled Logic</i>	Paul T. Reeser, PE
PS-5001	<i>A Practical Review of RP 52R-06 Prospective Time Impact Analysis, from a Contractor's View</i>	Janet Bradford, PSP

DECISION AND RISK MANAGEMENT (RISK)

RISK-4731	<i>Cost Readiness Levels for Contingency Determination and Lifecycle Monitoring</i>	Jareth Reeves; Jake Williams
RISK-4735	<i>Insights Gained from Hatch's QRA Database</i>	Matthew Schoenhardt, PEng; Loic Reny; Greg I. Ramsay; Dr. Mohammadjavad (Moe) Arabpour Roghabadi; Behrooz Golzarpoor; Lise Bouchard, CCP
RISK-4777	<i>Fit-for-Purpose Project Risk Management as a Driver of an Organization's Strategic Advantages</i>	Tatyana Kalita
RISK-4809	<i>Program-Level Risk Management: A Case Study in Integrated Risk Management and Quantitative Assessment</i>	Chloe E. Edwards; Yasaman Shahtaheri; Veronique Huynh
RISK-4819	<i>Risk Management During an Industrial Shutdown by Maturity Model Framework</i>	Carlos Fernando Feu Rodrigues; Igor Adolfo de Avila
RISK-4826	<i>Structured Risk Assessment Methods for Quantitative Analysis: Risk Bowtie Method</i>	Justin Jacobsen, PRMP PSP
RISK-4852	<i>Contingency Management Framework for Multi-Project Programs</i>	Rachel A. Fleming; Albert Brier; Roger Bradfield
RISK-4883	<i>AI-Enabled Early Warning Systems for Petroleum Investment Governance and Valuation</i>	Akinlolu (Akin) I. Oni, CCP
RISK-4890	<i>Embedding Predictive AI in Capital Project Portfolios: A Case Study From Over 3000 Projects</i>	Rhys B. Phillips; Dev Amratia
RISK-4892	<i>Bridging the Gaps: Identifying Overlooked Risk Drivers with Machine Learning and Monte Carlo</i>	J. Gustavo Vinueza
RISK-4906	<i>Building Risk Modelling Maturity to Improve Project Decision-Making</i>	Doug Oldfield
RISK-4912	<i>Confidence: What Stakeholders Want and What We Need from QRA</i>	John K. Hollmann, CCP CEP DRMP FAACE Hon. Life; Francisco Cruz, PE CCP
RISK-4937	<i>Portfolio Capability Risk Assessment: Integrating Planning Maturity, FEL, and Monte Carlo Simulation</i>	Rodrigo Amoedo Quireza; José Bruno de Holanda da Silva
RISK-4952	<i>Accuracy Range and Contingency with Recommended Practice 119R-21 and eSBM Method</i>	Alexandre Rabello David
RISK-4954	<i>A Risk-Based Option Analysis Tool for Project Decision Making</i>	André Luiz Cintra Leal de Souza; Kumar Abhishek; Ana Luiza de Oliveira Guimarães; Luiz Cláudio de Magalhães Mendonça Santos, EVP
RISK-4973	<i>How Following the Recommended Practice 57R-09 Strengthens Quantitative Risk Analysis</i>	Dr. David T. Hulett, FAACE; Keith D. Hornbacher; Waylon T. Whitehead
RISK-4976	<i>The Ignored Cost: Crime in the Construction Industry</i>	Liam McVeigh
RISK-5005	<i>Implementation of Quantitative Risk Analysis on a Critical Dam Safety Project</i>	Chirag Mehta, PE

TOTAL COST MANAGEMENT (TCM)

TCM-4904	<i>Megaproject Overruns: Change Management Failure or an Inherent Condition</i>	Pablo Ganora Huidobro
TCM-4905	<i>Developing a Technology Stack for Integrated Preconstruction</i>	Amanjeet Singh; Chris Fortin
TCM-4918	<i>Strategic As-Built Management: Turning Closeout Documentation into a Cost-Control Advantage</i>	Jigar Thakkar; Brigitte Perera, CCP
TCM-4941	<i>Leveraging AI for Post-Investment Reviews: A Smarter Approach to Capturing Lessons Learned</i>	Alexandre Arnaldo Sonntag; Luiz Mendonca; Maria Eduarda Almeida
TCM-4995	<i>Breaking the Silos: Risks of Fragmentation and Power of TCM Integration</i>	Shoshanna C. Fraizinger, CCP FAACE; Douglas W. Leo, CCP CEP FAACE Hon. Life