




## PPG#23 TRANSPORTATION, 1<sup>ST</sup> EDITION

### Table of Contents

#### Introduction


#### Chapter 01: Roads and Highways

1. *Modelling Productivity Loss Using System Dynamics to Understand Cumulative Impact*, Stephen P. Warhoe, PE CCE CFCC, **AACE Transactions**, 2013
2. *Public Private Partnerships: A Sustainable Procurement Option for Highways*, Andries C. Hauptfleisch; Malene M. Campbell, **AACE Transactions**, 2013
3. *Designing to Budget: New Mississippi River Bridge Case Study*, Kelly Strong; Carla Lopez del Puerto, CCC; Jennifer S. Shane; Megan Miller, **AACE Transactions**, 2012
4. *Alliance Contracting New Zealand Style*, Eric Scheepbouwer; Jennifer S. Shane; Douglas D. Gransberg, PE FRICS CCE, **AACE Transactions**, 2011
5. *Currency Fluctuation and Inflation Impact on International Mega-Projects: A Mexican Case Study*, Carla Lopez del Puerto, CCC, **AACE Transactions**, 2011
6. *Understanding Change of Scope Effects on DBB Projects Using Systems Thinking*, Stephen P. Warhoe, PE CCE CFCC; Paul D. Giammalvo, CCE, **AACE Transactions**, 2011
7. *Comparative Analyses of Change Orders Costs in Transportation Construction*, Duzgun Agdas; Ralph D. Ellis, PE; Charles R. Glagola, PE, **AACE Transactions**, 2010
8. *Highway Cost Estimating and Estimate Management: A Concept to Completion Process Approach*, Jennifer S. Shane; Keith R. Molenaar; Stuart D. Anderson, PE; Cliff J. Schexnayder, PE, **Cost Engineering Journal**, 2010
9. *Life Cycle Cost Analysis for Transportation Projects*, Robert H. Harbuck, PE CCE CEP, **AACE Transactions**, 2009
10. *Construction Cost Study of Abu Dhabi and Dubai Bridges and Road Works*, Shekran Kazhakakaran, CCE, **Cost Engineering Journal**, 2008
11. *Conceptual Planning of Highway Construction Projects*, Ahmed Hassanein, P.Eng., **AACE Transactions**, 2006
12. *Estimating Design Fees for Transportation Projects*, Carla Lopez del Puerto, ICC; Douglas D. Gransberg, PE CCE; Kenneth F. Robson, **AACE Transactions**, 2006
13. *Program Controls/Integrated Transportation Management Systems (ITMS)*, Frank S. Jasen, Jr., **AACE Transactions**, 2005
14. *Palau VM Study Paves Road to Success*, Kurt Gerner; Stephen Kirk; Khaled A. Obeid, PE, **AACE Document**, 1999
15. *Quantifying Pavement Life Cycle Cost Inflation Uncertainty*, Douglas D. Gransberg, PE CCE; James Diekmann, **AACE Transactions**, 2004
16. *Cost Models of Highway Bridge Rehabilitation*, John O. Sobanjo, **AACE Transactions**, 2004
17. *Midlot for FRP Bridge Deck Cost Estimation*, Sidharta Sahirman; Robert C. Creese, PE CCE; Hota V. GangaRao, PE; Bina R. Setyawati, **AACE Transactions**, 2004
18. *Competitive Bidding for Highway Construction Projects*, Robert H. Harbuck, PE CCE, **AACE Transactions**, 2004
19. *Warranty as a Real Option for DOT Projects*, Qingbin Cui; Mehmet Emre Bayraktar; Makarand Hastak, CCE; Issam Minkarah, **AACE Transactions**, 2003
20. *Interstate Bridge Replacement: Fast Track*, Paul R. Turner, CCC, **AACE Transactions**, 2003
21. *Evaluating the Management and Operations of a Municipal Traffic Section*, David D. Reichard; Cheryl L. Norwood; Robert J. Suess, **AACE Transactions**, 2001

- 
22. *Cost Analysis of FRP Bridge Decks*, Pratik Roychoudhury; Robert C. Creese, **AACE Transactions**, 2001
  23. *The Effect of Innovative Highway Construction Contract Methods*, Douglas D. Gransberg; Daniel F. Runde; James Stergios, **AACE Transactions**, 2000
  24. *Seal Coat Constructability Program*, Dr. Douglas D. Gransberg, PE CCE; Dr. Sanjaya P. Senadheera; Ilker Karaca, **AACE Transactions**, 1999
  25. *Certification for the Professional Traffic Operations Engineer: Specialty Certification in Engineering and Related Fields*, William C. Anderson, PE, **Cost Engineering Journal**, 1999
  26. *Preliminary Cost Estimation of Highway Construction Using Neural Networks*, Hashem Al-Tabtabai; Alex P. Alex; Maha Tantash, **Cost Engineering Journal**, 1999
  27. *Optimized Scheduling for Highway Construction*, Khaled El-Rayes; Osama Moselhi, PE, **AACE Transactions**, 1997
  28. *Highway Estimating Using a Standard Form*, Ernest Wolski, **AACE Transactions**, 1996
  29. *Recycled Rubber in Asphalt Concrete Mixtures*, Katrina D. Washington, **AACE Transactions**, 1996
  30. *Cost Variations in Nighttime Construction*, Ashish Kumar; Dr. Ralph D. Ellis, Jr., PE, **AACE Transactions**, 1994
  31. *Solving Urban Traffic Congestion - Singapore Shows the Way*, Govindan Sridharan, CCE, **AACE Transactions**, 1993
  32. *Project Control in the Norwegian Road Administration*, Kjell Ottar Berge, **AACE Transactions**, 1992
  33. *Highway Design - Challenges in Controlling Cost and Schedule*, Nelson E. Bonilla, CCE; Ray J. Jussila, CCE; Scott Baarman, **AACE Transactions**, 1992
  34. *Interstate 90 - Managing a Mega Construction Project*, Kenny A. Rice, **AACE Transactions**, 1992
  35. *ODOT's Construction And Control Process*, Amir Tavakoli, PE CCE, **Cost Engineering Journal**, 1991
  36. *A Bridge Management System for Texas*, Dr. George Stukhart, PE, **AACE Transactions**, 1991
  37. *A Highway Construction Cost Estimation Work Station*, Charles Engelke; Dr. Thomas Rothrock; Dr. V. C. Shah, PE, **AACE Transactions**, 1989
  38. *Preliminary Cost Estimating for Highway Construction Projects*, Lansford C. Bell; Ghazanfer A. Bozai, **AACE Transactions**, 1987
  39. *The Use of "Profit Index" for Forecasting Highway Construction Costs*, Devo Seereeram; Dr. Zohar Herbsman, **AACE Transactions**, 1983
  40. *Cost Estimating & Cost Control on the Northeast Corridor Improvement Project*, Douglas S. Egan, Jr.; Donald W. Kornreich, **AACE Transactions**, 1980
  41. *The Impact Of The Northern Environment On Highway-Construction*, GD Reid, **Cost Engineering Journal**, 1973,1974


## Chapter 02: Airports and Aviation

1. *Implementing an EVMS/Cost Controls System for FAA's TAMR Program*, Mark Walden; Rohit Iyer, **AACE Transactions**, 2010
2. *Strategies for Reduction of Estimating Variances on Projects at Atlanta's Airport*, William E. Kraus, PE CCE; Richard A. Selg, CCE, **AACE Transactions**, 2009
3. *Catfish Contractors Vs. NYET County Airport Board*, Donald F. McDonald, Jr. PE CCE PSP; Jeffrey M. Wentz, **AACE Transactions**, 2009
4. *A Schedule Success: Hartsfield-Jackson Atlanta Airport's Runway Delivered 11 Days Early and \$102 Million Under Budget*, Richard Sappe, **Cost Engineering Journal**, 2007
5. *Concept Modeling for Aircraft Manufacturing*, Richard Curran; Ajoy Kundu; Stephen Crosby; S. Raghunathan, **AACE Transactions**, 2003

- 
6. *Measured Mile Analysis and International Mega-Projects*, Dan Crowley; John C. Livengood, **AACE Transactions**, 2002
  7. *Project Controls: MWAA Capital Construction Program*, Felix C. Bartholomew, **AACE Transactions**, 2000
  8. *Mock Arbitration: Catfish Contractors Versus NYET County Airport Board, Case No. AACE 2000 SIG001*, Robert B. McCullough; Donald F. McDonald Jr., **AACE Transactions**, 2000
  9. *Free Flight: Keeping Up With Changing Times*, Sarwar A. Samad, **Cost Engineering Journal**, 1998
  10. *Malaysia - A Country Looking Ahead with Vision 2020*, Stephen P. Warhoe, PE CCE, **Cost Engineering Journal**, 1997
  11. *A Method for Predicting Direct Operating Costs During Aircraft System Design*, Rouven Westphal; Dieter Scholz, **Cost Engineering Journal**, 1997
  12. *A Cost-Schedule Decision-Support System for Airport Renovation*, Manar Shami, **AACE Transactions**, 1996
  13. *Cost Scale-Up Factors for Airport Construction*, Donald S. Remer, PE; Christopher Wong, **Cost Engineering Journal**, 1996
  14. *The H-3 Windward Viaduct Project In Hawaii*, Daniel Tassin, **Cost Engineering Journal**, 1994
  15. *Contingency Management for the Hong Kong Airport Care Program (ACP)*, Jhan Schmitz; Norman H. Shotwell, **AACE Transactions**, 1993
  16. *Airport Maintenance Costs*, Leopoldo Varela, CCE, **AACE Transactions**, 1992
  17. *Cost Estimating in Support of Army Aviation*, Edward P. Laughlin, **AACE Transactions**, 1990
  18. *An Airport Managers Primer On Passenger Loading Bridge Planning And Installation.*, ME Bitner; D Black, **Cost Engineering Journal**, 1990
  19. *Airport Costs Evaluation in Bolivia*, Leopoldo Varela, CCE, **AACE Transactions**, 1989
  20. *Operating and Support Cost Model for Military Helicopters*, Paul W. Barrett, **AACE Transactions**, 1989
  21. *CPM- Scheduling At An Existing Operating Airport*, CJ Saper, **AACE Transactions**, 1986

### **Chapter 03: Transit & Rail**

1. *Development of Master Schedule for the Karachi Circular Railway Project*, Ghulam Mujtaba Shaikh, PE, **ITCM Transactions**, 2012
2. *Owner's Risks vs. Control in Transit Projects*, Ali Touran, PE, **Cost Engineering Journal**, 2008
3. *Implementing Risk Management on Transit Mega-Projects*, Shawn L. Kildare; George P. Blank, **AACE Transactions**, 2006
4. *Risk Analysis In Transit Project*, Jeffrey Allen; Ali Touran, PE, **AACE Transactions**, 2005
5. *Management Challenges Unique to Transit Projects*, Jack Collins; John Rowe, PE, **AACE Transactions**, 2005
6. *Cost Risk Management in West Rail Project of Hong Kong*, Chen Hua; S.W. Poon; F.F. Ng, **AACE Transactions**, 2004
7. *High speed Maglev train to premiere in China, but may ease Pittsburgh's transportation needs by 2006*, Marvin Gelhausen, **Cost Engineering Journal**, 2001
8. *Parametric Estimating Methodology for Transit Project Planning*, Robert H. Harbuck, **AACE Transactions**, 2001
9. *Cost Control in the Light Rail Transit Business*, Earl J. (Trey) Seabrook III, **AACE Transactions**, 2000
10. *VE Applied to Transit System Development*, Dr. Scott J. Amos, PE, **AACE Transactions**, 1996
11. *Obtaining Mega Performance on a Megaproject*, Jeffrey C. Christiansen, **AACE Transactions**, 1994
12. *Project Management Oversight: A Partnership in Mass Transit Projects*, Jeffrey C. Christiansen; Terrence C. Sherry, PE, **AACE Transactions**, 1992
13. *Constructability and the Cost Engineer*, Robert H. Harbuck, PE, **AACE Transactions**, 1991

- 
14. *Estimating Railroad Reconstruction Under Service*, Stewart D. Winn, Jr., PE; P. Takis Salpeas, **AACE Transactions**, 1991
  15. *Coordinating the Construction of Singapore MRT*, Govindan Sridharan, CCE, **AACE Transactions**, 1990
  16. *High Speed Rail: Costs and Financing*, Charles A. Larson, CCE, **AACE Transactions**, 1987

#### **Chapter 04: Tunnels**


1. *GRIMS: A Systemic Approach to Geological Risk Management for Underground Work*, Dr. Giuseppe Pignanelli, CCE; Dr. Monica Papini; Dr. Antonella Granito, **AACE Transactions**, 1999
2. *A Scheduling Tool for Tunnel Construction*, K.A. Pohrte; W.W. Edgerton, PE, **AACE Transactions**, 1996
3. *Tunneling for the Downtown Seattle Transit Project*, Thomas L. Conley, PE; Vladimir Khazak, **AACE Transactions**, 1991
4. *Baltimore Metro - Compressed Air Tunnels*, Drupad B. Desai, **AACE Transactions**, 1990
5. *Tunnel Excavation Equipment Selection*, Richard A. Roberts, CCE, **AACE Transactions**, 1990
6. *High Tech -- Low Cost Tunneling, "The Oslo Method" - To Solve the Traffic Problems of the Future*, Kjell Ottar Berge; Eilif Holen, **AACE Transactions**, 1988
7. *Slurry Pipeline Cost Estimates*, Charles A. Larson, CCE, **AACE Transactions**, 1983
8. *Modern Tunnel Engineering*, Douglas D. Dunbar, **AACE Transactions**, 1981

#### **Chapter 05: Shipping**

1. *Ship Deconstruction Cost Models*, Robert C. Creese; Ashutosh Nandeshwar; Pooja Sibal, **AACE Transactions**, 2002
2. *Estimate Assurance Process - Offshore Projects*, Charles L. Simmons; Lawrence W. Louie, **AACE Transactions**, 2001
3. *Ship Dismantling Cost Review*, Robert C. Creese; Pooja Sibal, **AACE Transactions**, 2001
4. *Getting Their Feet Wet, 0*, **Cost Engineering Journal**, 1999
5. *Cost Engineering Optimum Seaport Capacity*, Douglas D. Gransberg; John P. Basilotto, **Cost Engineering Journal**, 1998
6. *The Grand Canal Concept*, Thomas W. Kierans, **AACE Transactions**, 1984

#### **Chapter 06: Automobiles and Construction Equipment**

1. *Tracking and Control of Earthmoving Operations Using Spatial Technologies*, Adel Alshibani, **Cost Engineering Journal**, 2008
2. *Why Toyota and Honda Topped the 2002 J.D. Power Quality Study*, Susan Lightle; Kenneth Rosenweig; John Talbott, **Cost Engineering Journal**, 2003
3. *A Review of Methods to Estimate Haul Fleet Production*, Douglas D. Gransberg, **Cost Engineering Journal**, 1998
4. *Optimization of Production in Earthmoving Works*, Jose P. Bendicho, **AACE Transactions**, 1992
5. *Estimating and Improving Excavation Performance*, Dr. Peter J. Tarkoy, **AACE Transactions**, 1990
6. *Computing Construction Equipment Costs For Government Contracts*, William W. Powell, PE, **Cost Engineering Journal**, 1988
7. *Timesharing Basic Program for Hourly Construction Equipment Costs Computation*, Dr. Calin Popescu; Egidio C. Torre, **AACE Transactions**, 1982

- 
8. *Capital Budgeting for Construction Vehicles*, Julian A. Piekarski; James G. Bachman, **AACE Transactions**, 1976


#### **Chapter 07: Pipelines and Fluid Transportation**

1. *A Case Study: Enterprise Schedule Development*, Rose Mary Lewis, PE; Gary Rock Spencer, PE CCE PSP, **AACE Transactions**, 2012
2. *Proving Engineering Productivity Loss*, Tong Zhao, PE PSP; J. Mark Dungan, **AACE Transactions**, 2012
3. *Schedule Risk Management for Pipeline Projects*, Renna Alqasrani; Brent Kitson, P.Eng.; Richa Sahib, P.Eng., **AACE Transactions**, 2010
4. *Project Scoping in a Large Pipeline Company*, Ray S. Philipenko, P.Eng., **AACE Transactions**, 2009
5. *Parametric Factors as Applied to Pipeline Cost Estimating*, Donald Polla, CCE, **Cost Engineering Journal**, 2007
6. *Economic Evaluation of Trenchless Technology*, Robert H. Harbuck, **AACE Transactions**, 2000
7. *Water in the "Great American Desert" - The Colorado-Big Thompson Project*, William E. Kraus, PE CCE, **Cost Engineering Journal**, 1999
8. *A Risk-Based Maintenance Model for Cross-Country Pipelines*, Prasanta K. Dey; Stephen O. Ogunlana; Saumitra S. Gupta; Mario T. Tabucanon, **Cost Engineering Journal**, 1998
9. *Economics of Long-Distance Coal Slurry Pipeline-Methodology*, E. M. Cucek; P. E. Snoek, **AACE Transactions**, 1978
10. *Optimization of Low Viscosity Fluid Systems*, Roberto Andrade Cruz; Leonardo Guitierrez Zapata; Nora Luz Flores De Garcia, **AACE Transactions**, 1976

#### **Chapter 08: Transportation – Other Topics**

1. *L.A.'s \$40B Transportation Program: Success of a Program Management Information System*, Julie K. Owen, CCP PSP; Christen Bergerud; Brian Criss, PSP, **AACE Transactions**, 2012
2. *Managing Los Angeles \$40 Billion Transportation Program with P6*, Julie K. Owen, CCC PSP; Brian Criss, **AACE Transactions**, 2010
3. *Are Accurate Estimates Achievable During the Planning of Transportation Projects?*, Robert H. Harbuck, PE CCE, **AACE Transactions**, 2007
4. *Contract Administration on Federally Funded Projects*, Earl J. Seabrook III, **AACE Transactions**, 2002
5. *Using Models in Parametric Estimating for Transportation Projects*, Robert H. Harbuck, **AACE Transactions**, 2002
6. *The Effect of Rising Petroleum Prices on the Construction Economy*, Iftikhar K. Madni, CCE; David Raymond; Pat DiNapoli, **Cost Engineering Journal**, 2000
7. *Cost Assessment of Intermodal Transportation Linkages*, Dr. Darlene P. Butler; Dr. Eric M. Malstrom; Raja G. Kasilingam; Jerry L. Moore, **AACE Transactions**, 1996
8. *OCRWM Transportation Network to Support Budget/Schedule Estimates*, Gary L. Sullivan; Max W. Wankerl, **AACE Transactions**, 1992
9. *Estimating North Slope Truckable Modules*, William A. Janda, CCE, **AACE Transactions**, 1991

#### **Chapter 09: Aerospace**

- 
1. *Aerospace versus Construction Scheduling: Different Yet Similar Approaches and Goals*, Thomas W. Barnhart, PSP; Carmelita Thorndike, PSP; Julie K. Owen, CCC PSP, **AACE Transactions**, 2012
  2. *Cost Estimating Rationale Capture: Beyond the 'rospace Industry*, Rajkumar Roy; Christopher S. Rush; Valentin Gorrone, **AACE Transactions**, 2003
  3. *'rospace Cost Estimating - A New AACE Committee*, Frank D. Postula, PE, **AACE Transactions**, 1989
  4. *Cost-Containment And 'rospace Construction, Kennedy-Space-Center Shuttle-Facilities*, Joseph A. Brown, CCE, **AACE Transactions**, 1985
  5. *Construction Bidding Cost of KSC's Space Shuttle Facilities*, Joseph Andrew Brown, CCE, **AACE Transactions**, 1979

#### **Chapter 10: Energy Transportation & Distribution**

1. *Developing a Project Control System for a Transmission Grid*, Vidya C. Dixit, CCE PSP; Mark von Leffern, EVP PSP, **AACE Transactions**, 2013
2. *Coal Supply Risk Evaluation for Site Selection*, Endre Mozes, CCE, **AACE Transactions**, 1988
3. *Transmission and Distribution - Projects Control System*, Albert Barsody; Paul Nochaharli, **AACE Transactions**, 1988
4. *The Economics of Energy Transport and Storage Via Metallized Iron Ore*, William L. Davis, Jr., **AACE Transactions**, 1978

#### **Chapter 11: Linear Scheduling**

1. *Line-of-Balance (LOB) Scheduling for Projects with Repetitive Work*, Ghulam Mujtaba Shaikh, PE, **AACE Transactions**, 2010
2. *Converting Linear Schedules to Critical Path Method Precedence*, Douglas D. Gransberg, PE CCE, **AACE Transactions**, 2007
3. *Benefits of Linear Scheduling*, Gary Rock Spencer, PE; Rose Mary Lewis, **AACE Transactions**, 2005
4. *Crew Synchronization in Construction*, Anamaria I. Popescu; George E. Gibson, Jr., PE; John D. Borcharding, PE, **AACE Transactions**, 1995
5. *BAL: An Algorithm for Scheduling and Control of Linear Projects*, Tarek Hegazy; Osama Moselhi; Dr. Paul Fazio, **AACE Transactions**, 1993

#### **About the Editor**